

Process evaluation in acute inpatient
services: challenges, methods and
measures

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Overview

- **Why do process evaluation**
- **Approaches to measuring service content**
- **Experiences from The Alternatives Study (NIHR SDO Programme): the development of measures**
- **Implications for future studies**



What is process evaluation

3 types of information for service evaluation
(Donabedian 1966)

Structure - the physical and organisational features of services

Process - what is done for patients

Outcome - what is accomplished for patients



Why process evaluation is important

- **To describe services**
- **To understand variation in service outcomes** (*cf ACT research - Burns 2007, 2009*)
- **To develop an empirical basis for service models and quality indicators**



Relevance of process evaluation for inpatient services

- **Inpatient care is not model-driven and is poorly understood: “a black box” (Quirk and Lelliot 2001)**
- **Process evaluation is essential for complex interventions, where service variation is likely and active ingredients are unclear - MRC guidelines (Craig et al. 2008)**



How to measure content of care

- **Pre-select time periods and describe whatever is happening at these times (Time recording)**
- **Pre-select events of interest and record when they occur (Incident recording)**
- **Seek retrospective information about care provided through questionnaires**

Sources of information include: patients, staff, written or electronic records, observation by researchers



What to measure:

A focus on staff-patient contact?

- **Service users emphasise boredom and lack of time to talk to staff on wards**
- **Inpatient care is not just the provision of interventions. Presence, Containment and Authority are also important (Bowers et al. 2009)**



Inpatient services: previous studies

- **Observation by researchers has been most commonly used to assess staff-patient interactions** (Altschul 1972, Sanson-Fisher 1979, Dean and Proudfoot 1993, Tyson 1995, Higgins et al. 1999)
- **Reliable measures have been developed to assess the number of staff-patient interactions and whether they are positive, negative or neutral.**



Problems with observation studies

- **May be unrepresentative: not everything is easily observed**
- **Provides only a researcher perspective on care provided**
- **Provides very limited information about the nature of care**
- **Requires high resources**

But other methods are largely untested in inpatient services



4 new measures

Developed for The Alternatives Study:

- CaSPAR
- CaRICE
- CCCQ(S)
- CCCQ(P)

The measures are available and their psychometric properties are reported (Lloyd-Evans et al. 2010)



CaSPAR

- **Uses researcher observation, supplemented by staff-report**
- **28 pre-defined recording points**
- **Provides data for the proportion of all patients in contact with staff**



CaRICE

- **Staff-completed log of all contacts with patients during a shift**
- **Care categorised in 21 types**
- **Completed by all staff over a 1-week recording period**
- **Provides data for the minutes of staff contact provided per patient per day**
- **And the proportion of staff time spent with patients**



CCCQ

- **Retrospective questionnaire**
- **Provides individual patient data on range and frequency of care provided**
- **Uses the same 21 categories of care as CaRICE**
- **Staff and patient-completed versions**



Findings from The Alternatives Study: feasibility

CaSPAR

**Data collected for 99% of
patients (224 recordings)**

CaRICE

**94% completion rate
(871 forms collected)**

CCCQ(P)

**70% completion rate
(n = 314)**

CCCQ(S)

**93% completion rate
(n=433)**



Psychometrics 1: CaRICE


- **Good inter-rater reliability ($k = 0.71$) for clinician-rated vignettes using CaRICE categories**
- **Some evidence of convergent validity: CaRICE results for proportion of staff time spent with patients (24%) similar to previous observational studies (Tyson et al 1995, Higgins et al 1999)**



Psychometrics 2:

CCCQ-S and CCCQ-P concordance

- **CCCQ data were obtained from the patient and a staff respondent (n=108)**
- **For most categories, concordance was poor ($k < 0.4$) for types and frequency of care received**
- **A consistent trend for patients to report less care than staff reported**



Psychometrics 3: CCCQ-S Inter-rater reliability

- **Two staff respondents completed CCCQ-S for 46 patients**
- **Inter-rater reliability was poor ($k < 0.4$) for most categories**
- **Reliability in reporting care provided was not linked to length of admission**

Inpatient staff do not have an overview of what care is provided to patients?



Psychometrics 4: Convergence of CaSPAR, CaRICE and CCCQ-P

Substantial divergence between measures in results for individual services:

- **Respondents' perspectives?**
- **Variables measured?**
- **Sample and sampling frame?**
- **Psychometric shortcomings?**



The Alternatives Study: what did we find?

There were some useful findings (Lloyd-Evans et al. in press BJPpsych)

- Measures consistently showed more psychological care and less medical care at crisis houses compared to inpatient wards...**
- But measures all found no difference in overall level of staff-patient contact**
- The amount of interaction with staff influenced patient satisfaction more than the types of interventions received**



The Alternatives Study measures: conclusions

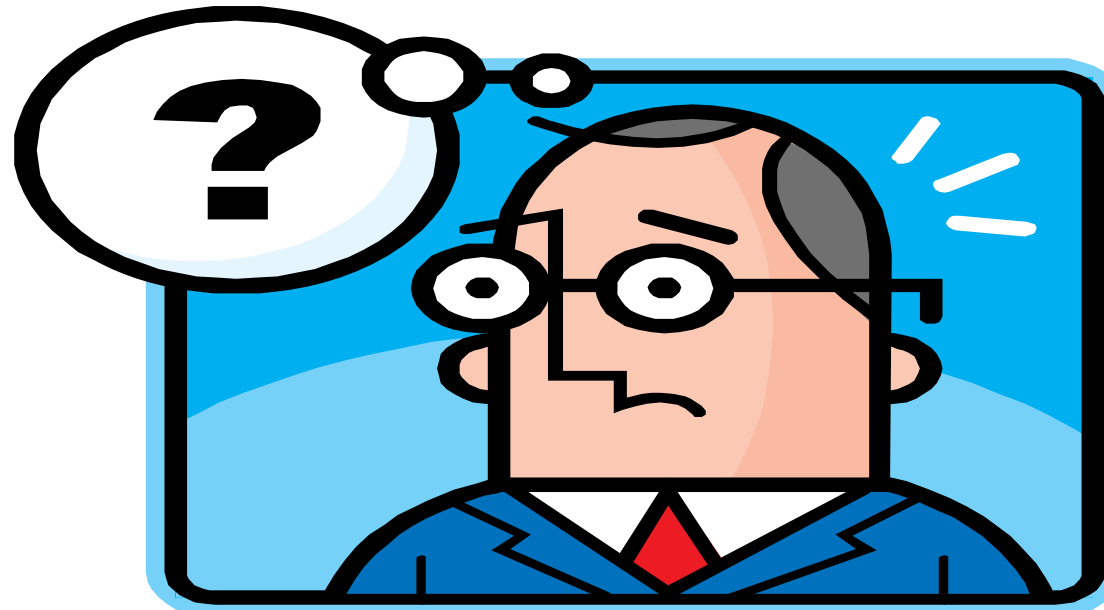
- **Patients and staff may have different, valid perspectives about care provided: multi-perspective assessment is desirable**
- **The problems of reliability and demand on resources were not wholly resolved**



Directions for future research

- **A single, multi-perspective measure of care with good psychometric properties is desirable (cf measures of needs, ward atmosphere)**
- **Can the scope of observation measures be extended? (Could researchers, through observation, reliably code the nature of care being provided?)**

So what now?





A more focused approach?

Measuring a few important (or easily measured) elements of care is not ideal because:

- **It risks missing important aspects of care**
- **It risks over-emphasis on non-causal associations with outcomes**

But it may provide useful information about services



Examples of targeted approaches

- **AIMS (RCPsych standards for inpatient care):** focus on structured activity, provision of care plans etc
- **PERCEIVE (Institute of Psychiatry study of inpatient care):** developing a measure of structured activity to inform economic analysis
- **US Evidence-Based Practice approach** (develops models of care, then measures key process variables in fidelity assessment: no inpatient model yet)

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Is the content of interventions what really matters?

- **A modest amount of patient satisfaction was explained by content of care variables in The Alternatives Study**
- **Qualitative interviews suggested the quality of relationships mattered more to patients than the types of care received. An informal, collaborative approach was valued.**

How things are done may be as important as what is done?



Measuring how things are done

- **Ward Atmosphere - eg Ward Atmosphere Scale (Moos 1996)**
- **Therapeutic Alliance – e.g. STAR-P (McGuire-Snieckus et al. 2007)**
- **Continuity of care may also be important**



Process evaluation of acute services in Norway: suggestions

- **No clear “best approach”**
- **Local factors may inform the focus and methods of assessment**
- **The amount of staff-patient interaction is important: established observation measures could be used**
- **Assessment of the style of care/quality of relationships is also desirable**
- **Include staff and patient perspectives if possible**

Good luck!



References

Review of content of care measures

Lloyd-Evans, B., Slade, M. and Johnson, S. (2007) “Assessing the content of mental health services: a review of measures” *Social Psychiatry and Psychiatric Epidemiology* 42(8) pp 673 – 682

Alternatives Study measures

Lloyd-Evans, B.; Slade, M.; Osborn, D.; Skinner, R.; Johnson, S. (2010) “Developing and comparing methods for measuring the content of care in mental health services” *Social Psychiatry and Psychiatric Epidemiology* (February: advance e-publication)



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